Overview and Scrutiny Work Programme 2018/2019

O&S (Customers and Partnerships) – Active

O&S (Customers and Partnerships)	Summary of Scope	Advisors	Progress
Health • Identify ways in which the Council can improve the lifelong health of residents. • Identify the benefits of a whole system approach for the Council.	• Identify what the main health issues facing the residents of Huntingdonshire are (and if there are any problem areas). • To discover what leisure activities/provision residents enjoy and/or want. • Identify what leisure provision/facilities are most effective. (Investment shouldn't be made in a particular facility if the benefits are minimal.) • Discuss with the CCG in order to establish if collaboration between the Council and the CCG is worthwhile.	**CCG** **CCC Public Health** **Jayne Wisely** **Cllr J Palmer** **Cllr Jill Tavener**	10th January 2019 – The Task and Finish Group met and reviewed the scoping document. Based on the Group's discussion the scoping document is being revised. The revised scoping document will be presented to the Group at their next meeting for approval. **7th February 2019** 7th February 2019 – The Task and Finish Group met and agreed the scoping document. Members planned out the next steps of work and agreed to focus on collaboration with Parish Councils. For their next meeting, the Task and Finish Group will visit Little Paxton Parish Council to view their facilities. **20th March 2019**

O&S (Customers and Partnerships) – Inactive

O&S (Customers and Partnerships) idea	Objective test ideas	Advisor potential	Suggested Scope	Progress
Health – What are the issues facing the young and elderly populations of Huntingdonshire. How can HDC, either with partners or on its own initiative, assist with the health and well-being of residents in the District.	1. **Reducing isolation** - reducing age-specific dependency rates by 1 per cent per year would reduce public expenditure by £940m per year by 2031 - reducing the rate of institutionalisation by 1	Age UK	Identifying opportunities (particularly technology) to deliver key activities identified by Age UK, to address isolation: - Creating a new social link - Developing wider social networks - Meeting like-minded people through clubs and groups - Meeting people with similar needs and supporting each other - Using local services and facilities - Changing social attitudes so that users become	Dependent upon outcome of bid for inclusion in CCC digital services programme – Spring 2018

			per cent a year could save £3.8bn.	accepted and valued as full members of the community in their own right. - Quantifying the cost and impacts of isolation - Recommendations for our services to address - Designing communities for the future	
	2. Improving mental health Contributes to addressing: - Worklessness - Homelessness - Poor health outcomes - Self-reliance	CCG	Identifying non health interventions that can support mental health – e.g. social referral, links to community activities, volunteering activities. - Opportunities to improve impact of DFG's? - Assisted collections. Investigate if having an assisted collection is an indicator that a resident may require a DFG. - Closer partnership working with health - Establishing greater community resilience	
	3. Reducing hospital admissions in over 65's	Sports England/Active Lifestyles/CCG		
Homelessness – Investigating the links between homelessness and housing supply. Finding triggers for homelessness. Discovering options and opportunities to reduce homelessness in Huntingdonshire.	**1. Increase supply of affordable property.**	Development Advisor	- Engagement with Places for People/Luminus	
	2. Reduce number of homelessness presentations.	Jon Collen / Helen Brown	- Working with Private Sector landlords to understand reasons behind end of AST and incentives to address - Looking to develop options to incentivise Private landlords to take social tenants. - Strategies around use of HMOs	
	3. Increase number of homelessness preventions – solutions that prevent people	Jon Collen	- Testing effectiveness of Trailblazer - Testing Homelessness pilot work - Looking at opportunities for partners to signpost and intervene	

	losing their home		- Taking evidence from best practice providers elsewhere
	4. **Increase number of empty properties brought back into use**		- Working with Registered Providers to maximise housing stock utilisation and fit
Environment – What are the environmental (and lifestyle) quality issues facing Huntingdonshire,	1. **Reducing air pollution**	Chris Stopford	- Transport options - Natural environment – exploring opportunities to enhance HDC country parks (Hinchingbrook / Paxton Pits)
	2. **Reducing long term flood issues**	Environment Agency	- Role of Great Fen as a regionally significant habitat / tourism destination - A14 and Cam Ox corridor – actively influencing Govt and key transport agencies on investment pipeline and funding options
	3. **The community role in grounds maintenance and cleansing**	Neil Sloper	- Exploring the options and Council/communities appetite for scalable growth linked to new infrastructure and 'healthy places' with sustainable living choices
	4. **Definition of 'Place' and 'People' vision for Huntingdonshire**		- Role of Neighbourhood Plans and Market Town Master Plans in promoting and directing employment and housing growth - Influencing long term utility provision – water/power

O&S (Performance and Growth) – Active

O&S (Performance and Growth)	Summary of Scope	Advisors	Progress
Delivery of Affordable Housing (*Accelerating the delivery of Affordable Housing across Huntingdonshire communities primarily through Rural Exception Site mechanisms*) • Increase in the number of affordable houses built in the District – positively impacting on the quality of developments.	• To explore methods that maximise the effectiveness of the Council's approach to achieving additional affordable housing provision beyond allocated sites. • To advise on a strategic programme and range of mechanisms to promote and secure rural exception sites (RES) appropriate to settlement scale and need across the District. • To explore now RES sites can best be promoted locally, including the role of Ward Members and Parish /Town Councils.	**Andy Moffat** **Cllr Corney (a builder by trade)/Developers**	8th January 2019 – The Panel reviewed and agreed the scoping document. 12th February 2019 – The Task and Finish Group met and reminded themselves of the scoping document. Members also discussed the documents presented to them and considered them when planning future work. The Task and Finish Group agreed to invite a representative of CambridgeshireAcre to the next meeting. **12th March 2019**

Skills	Objective test ideas	Advisor potential	Suggested Scope
• Increase in educational attainment, and achievement of key skills.	• Combined Authority strategy impacts, particularly advancing recommendations from CPIER. • Alignment to future skills and sectoral demand identified through EMSI study. • Role of EDGE programme and wider Combined Authority skills and business support advisory services. • Relationship to CPBS 'Grand Challenges' outcomes.	**Andy Moffat** **John T Hill - CPCA** **CA Business Board / Company CEOs – reasons for locations choices and future workforce aspiration**	Once the Combined Authority has published their skills strategy, Mr John T Hill will be invited to discuss the strategy with Members. **To be confirmed**

O&S (Performance and Growth) – Inactive

O&S (Performance and Growth)	Objective test ideas	Advisor potential	Suggested Scope	Progress
Housing – Increasing quality of housing developments and increasing supply of Affordable/Social housing – specifically in the villages.	1. **Increase in the number of affordable houses built in the District – positively impacting on the quality of developments** 2. **Reduce voids of all types, inc empty homes and RP turnaround times** 3. **Increase the availability of social housing** 4. **Reduce Council spend on Homelessness**	Andy Moffat Cllr Corney (a builder by trade)/Developers Homes England Registered Providers	- Review the effectiveness of rural exception sites and 60/40 policy - Explore viability assessment mechanisms to ensure proper value is created form development sites - Review of CIL charging regime and utilisation of funds - Relationships with RPs (Registered Providers) and options to increase pace and tenure type of supply plans - Utilisation of HDC non-operational land assets to increase supply and generate system savings (eg reduction in B&B spend. - Improving infrastructure on developments to enhance liveability, including digital, environmental	

	5. **Enhanced infrastructure and liveability on developments**		– flooding etc, energy use, health land and space for wildlife. Supporting positive transport choices, and community self-reliance.	
Wider Economic Environment – How to best position Huntingdonshire as an attractive place to do business	1. **A Local Industrial Strategy for Cambridgeshire within which Huntingdonshire is prominent** 2. **GVA (Gross Value Added) net increase** 3. **Increase in business rates receipts and invest to accumulate utilisation thereof (subject to Govt regs)** 4. **Increase average earnings and percentage earnings derived in Huntingdonshire/Cambridgeshire** 5. **Opportunities to enhance the Councils industrial portfolio and Corporate Investment Strategy in facilitating, retaining and securing new business opportunities** **A package of 'Deals':** - **HDC & Govt/CA** - **HDC and Local Councils** - **HDC and communities**	Andy Moffat / Clive Mason CA Business Board / Company CEOs – reasons for locations choices and future workforce aspirations	- Creation of an Investment prospectus for Huntingdonshire - Input into a Local Industrial Strategy - Digital infrastructure and Connected Cambridgeshire roll-out across market towns - Better Business for All pilot initiative matching regulatory services to advice and promotion - Roads and rail infrastructure investment deal with Govt / CA - Business rates retention and utilisation of AW Enterprise Zone NNRD receipts - Role of strategic sites such as Alconbury Weald in delivering floor space and clusters - Sector analysis - what are the indicators of existing success and productivity. Sectors to nurture and attract. - Understanding locational advantages of Huntingdonshire and investment decisions of business leaders to stay/relocate here. - Scope and mechanisms for HDC interventions in infrastructure/redevelopment programmes	

Ideas

Health – What are the issues facing the young and elderly populations of Huntingdonshire. How can HDC, either with partners or on its own initiative, assist with the health and well-being of residents in the District.
 	
Evidence
Local Authority Health Profile 2018 published by Public Health England. We have three key indicators where we perform significantly worse than the national average:
  - Killed and seriously injured on roads
  - Alcohol−specific hospital stays (under 18s)
  - Excess weight in adults (aged 18+)
 	
Not significantly worse, but underperforming national average
  - Hip fractures in older people (aged 65+)
 	
We have a number of projects already underway or receiving support which are directly contributing to these outcomes (Ramsey Think Healthy / Live Heathy project).
Support for activity though our leisure centres and for community initiatives such as Park Run. With a new run supported to start in St Neots this year. One Leisure Active Lifestyles Team creating opportunities for social engagement, particularly ageing population, through its class programmes, particularly 'Right Start'

Homelessness – Investigating the links between homelessness and housing supply. Finding triggers for homelessness. Discovering options and opportunities to reduce homelessness in Huntingdonshire. A large amount of work is happening in this space already, as a key corporate priority. Our own net spend on Homelessness is has more than doubled since 2015/16. This is in line with national figures. Housing affordability is an issue locally. With private rentals being very limited within the rates that national benefits pay. Huntingdonshire's average house price increased by **36%** in four years from April 2014 and the average household would now need to borrow **7.1** times its income to purchase the average house based on median values.
Environment – What are the environmental (and lifestyle) quality issues facing Huntingdonshire, **Evidence** 2036 Local Plan and associated studies, particularly Infrastructure Delivery Plan Combined Authority strategies and CPIER report
Affordable Housing – Increasing quality of housing developments and increasing supply of Affordable/Social housing – specifically in the villages.
Wider Economic Environment – How to best position Huntingdonshire as an attractive place to do business